

**NEW CANAAN  
COMMUNITY  
FOUNDATION, INC.**

**FINANCIAL STATEMENTS  
JUNE 30, 2019 AND 2018**

# **NEW CANAAN COMMUNITY FOUNDATION, INC.**

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## **Independent Auditors' Report**

To the Board of Directors  
New Canaan Community Foundation, Inc.  
New Canaan, Connecticut

We have audited the accompanying financial statements of New Canaan Community Foundation, Inc., which comprise the statements of financial position as of June 30, 2019 and 2018, and the related statements of activities and cash flows for the years then ended, and the statement of functional expenses for the year ended June 30, 2019, and the related notes to the financial statements.

### **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditors' Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of New Canaan Community Foundation, Inc., as of June 30, 2019 and 2018, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

## Change in Accounting Principle

As discussed in Note 1, during the year ended June 30, 2019, the Foundation adopted Accounting Standards Update No. 2016-14, *Not-for-Profit Entities (Topic 958): Presentation of Financial Statements of Not-for-Profit Entities*. Our opinion is not modified with respect to this matter.

*Blum, Shapiro & Company, P.C.*

West Hartford, Connecticut  
September 26, 2019

# NEW CANAAN COMMUNITY FOUNDATION, INC.

## STATEMENTS OF FINANCIAL POSITION JUNE 30, 2019 AND 2018

	<u>2019</u>	<u>2018</u>
<b>ASSETS</b>		
Cash and cash equivalents	\$ 1,086,546	\$ 941,146
Investments	18,441,288	18,003,482
Other assets	14,506	2,006
Property, software and equipment, net	<u>12,878</u>	<u>3,825</u>
<b>Total Assets</b>	<b><u>\$ 19,555,218</u></b>	<b><u>\$ 18,950,459</u></b>
<b>LIABILITIES AND NET ASSETS</b>		
<b>Liabilities</b>		
Accrued liabilities	\$ 30,491	\$ 16,945
Grants payable	159,575	186,650
Agency funds	<u>2,197,659</u>	<u>1,957,862</u>
Total liabilities	<u>2,387,725</u>	<u>2,161,457</u>
<b>Net Assets</b>		
Without donor restrictions	6,866,338	6,798,398
With donor restrictions	<u>10,301,155</u>	<u>9,990,604</u>
Total net assets	<u>17,167,493</u>	<u>16,789,002</u>
<b>Total Liabilities and Net Assets</b>	<b><u>\$ 19,555,218</u></b>	<b><u>\$ 18,950,459</u></b>

The accompanying notes are an integral part of the financial statements

**NEW CANAAN COMMUNITY FOUNDATION, INC.**

**STATEMENTS OF ACTIVITIES  
FOR THE YEARS ENDED JUNE 30, 2019 AND 2018**

	2019			2018		
	Without Donor Restrictions	With Donor Restrictions	Total	Without Donor Restrictions	With Donor Restrictions	Total
<b>Changes in Net Assets</b>						
Revenues:						
Contributions	\$ 978,512	\$ 744,732	\$ 1,723,244	\$ 866,641	\$ 951,815	\$ 1,818,456
Less contributions to agency funds	(239,400)	-	(239,400)	(335,107)	-	(335,107)
Net contributions	739,112	744,732	1,483,844	531,534	951,815	1,483,349
Investment return, net of investment expense	263,527	525,353	788,880	642,001	605,764	1,247,765
Special events	123,675	-	123,675	-	106,961	106,961
	1,126,314	1,270,085	2,396,399	1,173,535	1,664,540	2,838,075
Net assets released from restrictions	959,534	(959,534)	-	801,356	(801,356)	-
Total revenues	2,085,848	310,551	2,396,399	1,974,891	863,184	2,838,075
Expenses:						
Program:						
Grants	1,544,495	-	1,544,495	1,346,630	-	1,346,630
Other program expenses	358,902	-	358,902	241,152	-	241,152
Less grants from agency funds	(79,888)	-	(79,888)	(180,000)	-	(180,000)
Total program expenses	1,823,509	-	1,823,509	1,407,782	-	1,407,782
Supporting services:						
Management and administration	99,940	-	99,940	121,458	-	121,458
Fundraising:						
Special events	21,635	-	21,635	25,606	-	25,606
Other fundraising	72,824	-	72,824	84,615	-	84,615
Total expenses	2,017,908	-	2,017,908	1,639,461	-	1,639,461
<b>Increase in Net Assets</b>	67,940	310,551	378,491	335,430	863,184	1,198,614
<b>Net Assets - Beginning of Year</b>	6,798,398	9,990,604	16,789,002	6,462,968	9,127,420	15,590,388
<b>Net Assets - End of Year</b>	\$ 6,866,338	\$ 10,301,155	\$ 17,167,493	\$ 6,798,398	\$ 9,990,604	\$ 16,789,002

The accompanying notes are an integral part of the financial statements

# NEW CANAAN COMMUNITY FOUNDATION, INC.

## STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED JUNE 30, 2019

(With Comparative Totals for 2018)

	Program Services	Management and General	Fundraising	Totals	
				2019	2018
Grants and scholarships	\$ 1,544,495	\$ -	\$ -	\$ 1,544,495	\$ 1,346,630
Less agency endowment and other component fund grants	79,888	-	-	79,888	180,000
Total grants and scholarships	<u>1,464,607</u>	<u>-</u>	<u>-</u>	<u>1,464,607</u>	<u>1,166,630</u>
Salaries	182,909	22,253	38,005	243,167	199,101
Payroll taxes	14,839	1,805	3,083	19,727	15,860
Employee benefits	30,269	3,682	6,290	40,241	35,752
Fundraising events	21,635	-	21,635	43,270	34,742
Accounting and auditing services	-	36,152	-	36,152	28,203
Rent and lease payments	26,639	3,241	5,535	35,415	32,728
Fund expense	32,753	-	-	32,753	21,387
Software and professional licenses	14,624	1,959	3,178	19,761	10,324
Marketing and advertising	14,455	844	3,946	19,245	15,469
Professional services	10,041	918	4,061	15,020	21,775
Gift in-kind expense	-	10,370	370	10,740	14,854
Annual appeal	2,373	-	7,117	9,490	8,315
Office expense	627	8,004	16	8,647	18,691
Postage and shipping	-	6,507	-	6,507	5,791
Website development and maintenance	3,779	460	785	5,024	3,398
Insurance	-	3,615	-	3,615	3,726
Meetings	2,889	-	216	3,105	2,000
Travel	1,070	130	222	1,422	715
<b>Total Expenses</b>	<u>\$ 1,823,509</u>	<u>\$ 99,940</u>	<u>\$ 94,459</u>	<u>\$ 2,017,908</u>	<u>\$ 1,639,461</u>

The accompanying notes are an integral part of the financial statements

# NEW CANAAN COMMUNITY FOUNDATION, INC.

## STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED JUNE 30, 2019 AND 2018

	<u>2019</u>	<u>2018</u>
<b>Cash Flows from Operating Activities</b>		
Increase in net assets	\$ 378,491	\$ 1,198,614
Adjustments to reconcile increase in net assets to net cash provided by operating activities:		
Depreciation	1,660	3,046
Net realized and unrealized gain on investments	(294,213)	(271,974)
(Increase) decrease in operating assets:		
Other assets	(12,500)	750
Increase (decrease) in operating liabilities:		
Accrued liabilities	13,546	507
Grants payable	(27,075)	26,900
Agency funds	239,797	269,765
Net cash provided by operating activities	<u>299,706</u>	<u>1,227,608</u>
<b>Cash Flows from Investing Activities</b>		
Purchases of investments	(707,818)	(1,458,365)
Proceeds from sales of investments	564,225	866,758
Purchases of property, software and equipment	(10,713)	-
Net cash used in investing activities	<u>(154,306)</u>	<u>(591,607)</u>
<b>Net Increase in Cash and Cash Equivalents</b>	145,400	636,001
<b>Cash and Cash Equivalents - Beginning of Year</b>	<u>941,146</u>	<u>305,145</u>
<b>Cash and Cash Equivalents - End of Year</b>	<u>\$ 1,086,546</u>	<u>\$ 941,146</u>

The accompanying notes are an integral part of the financial statements

# NEW CANAAN COMMUNITY FOUNDATION, INC.

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### Nature of Business

New Canaan Community Foundation, Inc. (the Foundation) was founded in 1977. The Foundation promotes community philanthropy and helps donors achieve their charitable goals.

#### Change in Accounting Principle

In August 2016, the Financial Accounting Standards Board issued Accounting Standards Update (ASU) No. 2016-14, *Not-for-Profit Entities (Topic 958): Presentation of Financial Statements of Not-for-Profit Entities*. The amendment changes the previous reporting model for nonprofit organizations and enhances the disclosure requirements. The major changes include: (a) requiring the presentation of only two classes of net assets rather than three, (b) modifying the presentation of underwater endowment funds and related disclosures, (c) requiring the use of the placed in service approach to recognize the expirations of restrictions on gifts used to acquire or construct long-lived assets absent explicit donor stipulations otherwise, (d) requiring that all nonprofits present an analysis of expenses by function and nature in either the statement of activities, a separate statement, or in the notes and disclose a summary of the allocation methods used to allocate costs, (e) requiring the disclosure of quantitative and qualitative information regarding liquidity and availability of resources, (f) presenting investment return net of external and direct internal investments expenses, and (g) modifying other financial statement reporting requirements and disclosures intended to increase the usefulness of nonprofit financial statements. This ASU is effective for annual periods beginning after December 15, 2017. Management has adopted ASU 2016-14 for the year ended June 30, 2019. The amendments have been retrospectively applied, with the exception of a statement of functional expenses and disclosures on liquidity and availability of resources for the year ended June 30, 2018.

#### Basis of Accounting and Presentation

The Foundation prepares its financial statements on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America. Accordingly, the accounts of the Foundation are reported in two classes of net assets: without donor restrictions and with donor restrictions.

##### Net Assets Without Donor Restrictions

Net assets without donor restrictions are defined as assets that are free of donor-imposed restrictions and include all investment income and appreciation not subject to donor-imposed restrictions. Accounting principles generally accepted in the United States of America provide that if the governing body of an organization has the unilateral power to redirect the use of a donor's contribution to another beneficiary, such contributions must be classified as net assets without donor restrictions. The Board of Directors of the Foundation has that ability, known as variance power; however, they would exercise this authority only if the stated purpose of a contribution becomes no longer applicable and incapable of fulfillment. The Board has designated funds to function as an endowment, for discretionary purposes, to be distributed to charitable beneficiaries in accordance with the board designation and to be distributed based on the spending policy of the Foundation.

##### Net Assets With Donor Restrictions

Net assets with donor restrictions represent contributions that are restricted by the donor as to purpose or time of expenditure, which includes donor-advised, scholarship and field-of-interest funds and accumulated investment income and gains on those funds that have not been appropriated for expenditure, based on the spending policy of the Foundation.

# **NEW CANAAN COMMUNITY FOUNDATION, INC.**

## **NOTES TO FINANCIAL STATEMENTS**

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The Foundation had no net assets held in perpetuity as of June 30, 2019 and 2018.

### **Use of Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures in the financial statements. Actual results could differ from those estimates.

### **Cash and Cash Equivalents**

The Foundation considers all highly liquid investments purchased with an initial maturity of three months or less that are utilized for operations to be cash equivalents, which would exclude cash equivalents held by brokers and investment managers. The Foundation manages their deposits in financial institutions in order to minimize the risk of exceeding federal depository insurance limits. Management believes that the Foundation's deposits are not subject to significant credit risk.

### **Investment Management**

There are three independent money managers responsible for the Foundation's investments. The use of multiple money managers diversifies the risk associated with the Foundation's portfolio.

### **Investment Valuation and Income Recognition**

Investments are reported at fair value. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. See Note 2 for a discussion of fair value measurements.

Purchases and sales of securities are recorded on the trade date basis. Interest income is recorded on the accrual basis. Dividends are recorded on the ex-dividend date. Investment return, net of expense includes the Foundation's gains and losses on investments bought and sold as well as held during the year.

### **Investment Pools**

The Foundation maintains master investment accounts for its funds. Interest, dividends, realized and unrealized gains and losses from securities, and related expenses in the pooled investment accounts are calculated and allocated monthly to all of the funds based on the relationship of the market value of each fund to the total market value of the pooled investment accounts, as adjusted for additions to or distributions from those accounts.

### **Property, Software, Equipment and Depreciation**

Property, software and equipment acquisitions or improvements that exceed \$2,000 are recorded at cost or, if donated, at estimated fair value at the time such items are received. Depreciation is provided using the straight-line method over the estimated useful lives of the respective assets.

# **NEW CANAAN COMMUNITY FOUNDATION, INC.**

## **NOTES TO FINANCIAL STATEMENTS**

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### **Agency Funds**

The Foundation enters into agency agreements whereby it receives and distributes assets for certain endowment funds that have been established by an unrelated nonprofit organization from its own resources for the sole purpose of supporting that organization's operations. As of June 30, 2019, the Foundation has agency funds established for the following unrelated nonprofit organizations: Town Players of New Canaan, Inc.; Friends of Spencer's Run, Inc.; Staying Put in New Canaan, Inc.; Rotary Club of New Canaan; New Canaan Lacrosse Association; ABC Inc. of New Canaan; New Canaan Board of Realtors; Meals on Wheels of New Canaan, Inc.; New Canaan Land Conservation Trust; New Canaan Athletic Foundation and New Canaan High School Scholarship Foundation. Amounts received under these relationships totaled \$239,400 and \$335,107 for the years ended June 30, 2019 and 2018, respectively. Distributions under these relationships totaled \$79,888 and \$180,000 for the years ended June 30, 2019 and 2018, respectively.

The amounts received under these relationships but not yet distributed, including income earned on investments, totaled \$2,197,659 and \$1,957,862 at June 30, 2019 and 2018, respectively, and are included on the statements of financial position in investments and liabilities.

### **Contributions**

Unconditional contributions are recognized when received and are considered to be available for unrestricted use unless specifically restricted by the donor. The Foundation reports contributions as with donor restriction if they are received with donor stipulations that limit their use. When a donor restriction expires, that is, when a stipulated time restriction ends, or purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of activities as net assets released from restrictions. Contributions whose restrictions are met in the same fiscal year are presented with net assets without donor restrictions. Conditional promises to give to the Foundation are not included as support until such time as the conditions are substantially met.

### **Donated Services**

The Foundation recognizes donated services if they enhance nonfinancial assets or require specialized skills, are provided by individuals possessing those skills and would typically need to be purchased if not provided by donation.

### **Grants**

The Foundation records grants payable when the grants are approved by the Board of Directors. All grants made are in accordance with the terms of the various governing instruments and are subject to the approval of the Board.

### **Income Taxes**

The Foundation qualifies as a public charity under Section 501(c)(3) of the Internal Revenue Code. Thus, the Foundation is exempt from federal and state income taxes.

### **Functional Allocation of Expenses**

The costs of providing various programs and other activities have been summarized on a functional basis in the statement of functional expenses. Accordingly, certain costs have been allocated among the programs and supporting services benefited. Such allocations are determined by management on an equitable basis. Expenses are allocated based on time and effort or usage.

# NEW CANAAN COMMUNITY FOUNDATION, INC.

## NOTES TO FINANCIAL STATEMENTS

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### Subsequent Events

In preparing these financial statements, management has evaluated subsequent events through September 26, 2019, which represents the date the financial statements were available to be issued.

### NOTE 2 - FAIR VALUES

Generally accepted accounting principles establish a framework for measuring fair value. That framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy are described below:

#### Level 1

Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the Foundation has the ability to access.

#### Level 2

Inputs to the valuation methodology include:

- Quoted prices for similar assets or liabilities in active markets;
- Quoted prices for identical or similar assets or liabilities in inactive markets;
- Inputs other than quoted prices that are observable for the asset or liability;
- Inputs that are derived principally from or corroborated by observable market data by correlation or other means.

If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability.

#### Level 3

Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The asset's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs. As a practical expedient, certain investments are measured at fair value on the basis of net asset value. The fair value of these investments is not included in the fair value hierarchy.

The following is a description of the valuation methodologies and investment strategies used for assets measured at fair value:

#### Invested Cash and Other Short-Term Investments

Invested cash and other short-term investments are valued at the quoted net asset value of shares held at year end. This investment class is meant to provide safety when the Foundation's money managers are unable to find investments with appropriate returns consistent with their strategy. It tends to be very short term with a very low return.

#### Mutual Funds

Mutual funds are valued at the quoted net price of shares held at year end.

# NEW CANAAN COMMUNITY FOUNDATION, INC.

## NOTES TO FINANCIAL STATEMENTS

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### **Corporate Bonds**

Certain corporate bonds are valued at the closing price reported in the active market in which the individual securities are traded. Other corporate bonds are valued based on yields currently available on comparable securities of issuers with similar durations and credit ratings. This investment class is meant to provide a low risk component to the Foundation's portfolio and provides an asset class that has a low correlation to the equity investments.

### **Common Stocks**

Common stocks are valued at the closing price reported in the active market in which the individual securities are traded. This investment class seeks to provide long-term capital appreciation. The Foundation's money managers select equities with the objective of generating average annual compounded returns over the relevant broad market indices (i.e., the S&P 500, the Russell 1000, MSCI EAFE and MSCI World), net of fees, over full market cycles (5-10 years). The Foundation's equity portfolios are composed of a broad enough range of businesses and geographic segments to diversify the risk associated with any individual issue.

### **Multi-Asset Fund**

This investment (carried at \$4,867,515 and \$5,125,021 at June 30, 2019 and 2018, respectively) is valued using the Foundation's proportionate value of the investment manager's total net asset value for the years ended June 30, 2019 and 2018. This net asset value is based on the fair value of the underlying assets and liabilities of the related fund at the measurement date. This investment is not readily traded on an open market, and there are restrictions as to who can invest in the fund.

This investment class seeks to achieve a total return (price appreciation plus dividends and interest income) net of expenses that, over a majority of market cycles, exceeds inflation plus 5% per annum through a globally diversified portfolio. Such diversification is designed to constitute a hedge against catastrophic losses during times when the fund's main engine of growth, its total return segment, may be misfiring. The asset mix is designed not to outperform the best-performing asset class in any given year but rather to produce satisfactory real returns over time periods appropriate to perpetual life charities. The fund rebalances segment weights in a manner designed to exploit capital markets' mean-reverting tendencies while being cognizant of trading costs. The fund generally maintains its desired alignment of exposures by employing equity futures, currency futures, Treasury futures and swaps as needed. On occasion, the fund has used options as a hedging device when pricing is deemed attractive.

There have been no changes in the methodologies used at June 30, 2019 and 2018.

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the Foundation believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

# NEW CANAAN COMMUNITY FOUNDATION, INC.

## NOTES TO FINANCIAL STATEMENTS

The following tables set forth by level, within the fair value hierarchy, the Foundation's assets at fair value as of June 30, 2019 and 2018:

	2019				
	Fair Value Measurements Using			Investments Measured at Net Asset Value (a)	Total
	Level 1	Level 2	Level 3		
Mutual funds:					
Equity	\$ 8,848,618	\$ -	\$ -	\$ -	\$ 8,848,618
Bonds	4,596,517	-	-	-	4,596,517
Corporate bonds	-	35,981	-	-	35,981
Common stock	92,657	-	-	-	92,657
Multi-asset fund	-	-	-	4,867,515	4,867,515
Total Assets at Fair Value	\$ <u>13,537,792</u>	\$ <u>35,981</u>	\$ <u>-</u>	\$ <u>4,867,515</u>	\$ <u>18,441,288</u>

	2018				
	Fair Value Measurements Using			Investments Measured at Net Asset Value (a)	Total
	Level 1	Level 2	Level 3		
Invested cash and other short-term investments	\$ 30,149	\$ -	\$ -	\$ -	\$ 30,149
Mutual funds:					
Equity	8,462,964	-	-	-	8,462,964
Bonds	4,284,533	-	-	-	4,284,533
Corporate bonds	-	50,375	-	-	50,375
Common stock	50,440	-	-	-	50,440
Multi-asset fund	-	-	-	5,125,021	5,125,021
Total Assets at Fair Value	\$ <u>12,828,086</u>	\$ <u>50,375</u>	\$ <u>-</u>	\$ <u>5,125,021</u>	\$ <u>18,003,482</u>

(a) Certain investments that are measured at fair value using the net asset value per share (or its equivalent) practical expedient have not been classified in the fair value hierarchy. The fair value amounts presented in these tables are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the statements of financial position.

There were no transfers between levels of investments during the years ended June 30, 2019 and 2018.

# NEW CANAAN COMMUNITY FOUNDATION, INC.

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 3 - PROPERTY, SOFTWARE AND EQUIPMENT

Property, software and equipment consist of the following at June 30, 2019 and 2018:

	<u>2019</u>	<u>2018</u>
Software and equipment	\$ 58,747	\$ 52,427
Office furniture	4,746	353
	<u>63,493</u>	<u>52,780</u>
Less accumulated depreciation	<u>50,615</u>	<u>48,955</u>
Property, Software and Equipment, Net	<u>\$ 12,878</u>	<u>\$ 3,825</u>

Depreciation expense for the years ended June 30, 2019 and 2018 was \$1,660 and \$3,046, respectively.

### NOTE 4 - LIQUIDITY AND AVAILABILITY OF RESOURCES

The Foundation's financial assets available for general expenditures within one year of the statements of financial position date are as follows:

Cash and cash equivalents	\$ 1,086,546
Investments	5,942,474
Other assets	<u>12,500</u>
Total Financial Assets Available Within One Year	<u>\$ 7,041,520</u>

#### Liquidity Management

The Foundation maintains a policy of structuring its financial assets to be available as its general expenditures, liabilities and other obligations come due. In addition, the Foundation invests cash in excess of immediate requirements in short-term investments. Under the Foundation's spending policy and in conjunction with the annual budget approval process, \$523,000 has been approved for appropriation from the endowment for general expenditures in the subsequent year. This amount is included within the investments balance of \$5,942,474 reported above.

# NEW CANAAN COMMUNITY FOUNDATION, INC.

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 5 - NET ASSETS WITH DONOR RESTRICTIONS

The following is the composition of the Foundation's net assets with donor restrictions at June 30, 2019 and 2018:

	<u>2019</u>	<u>2018</u>
Purpose restrictions:		
Component funds established by donors	\$ 6,013,634	\$ 5,886,164
Scholarship	4,019,632	3,837,666
Youth philanthropy	<u>267,889</u>	<u>266,774</u>
	<u>\$ 10,301,155</u>	<u>\$ 9,990,604</u>

Net assets with donor restrictions released from restriction for the years ended June 30, 2019 and 2018 in the amounts of \$959,534 and \$801,356, respectively, related to grants awarded to recommended organizations.

### NOTE 6 - ENDOWMENT

The Foundation's endowment consists of discretionary endowment funds, board-designated endowment funds and donor-restricted endowment funds for which the Foundation has variance power. In accordance with accounting standards, net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions. Endowment net assets consist of cash and cash equivalents, dividends and interest receivable and investments at fair value, less agency fund liabilities, which are reported on the statements of financial position.

#### Interpretation of Relevant Law

The Board of Directors of the Foundation has accepted their legal counsel's interpretation that the Connecticut Uniform Prudent Management of Institutional Funds Act (CTUPMIFA) requires the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Foundation classifies as net assets with donor restrictions (a) the original value of donor-restricted gifts, (b) the original value of subsequent donor-restricted gifts, and (c) accumulations to the donor-restricted gifts made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The donor-restricted gifts are classified as net assets with donor restrictions until those amounts are appropriated for expenditure by the Foundation in a manner consistent with the standard of prudence prescribed by CTUPMIFA.

In accordance with CTUPMIFA, the Foundation considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds: (a) the duration and preservation of the fund, (b) the purposes of the organization and the donor-restricted endowment fund, (c) general economic conditions, (d) the possible effect of inflation and deflation, (e) the expected total return from income and the appreciation of investments, (f) other resources of the organization, and (g) the investment policies of the organization.

# NEW CANAAN COMMUNITY FOUNDATION, INC.

## NOTES TO FINANCIAL STATEMENTS

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Changes in endowment net assets for the years ended June 30, 2019 and 2018 are as follows:

	<u>Without Donor Restrictions</u>	<u>With Donor Restrictions</u>	<u>Total</u>
Endowment net assets at July 1, 2017	\$ 6,462,968	\$ 9,127,420	\$ 15,590,388
Investment return, net of investment expense	642,001	605,764	1,247,765
Contributions	531,534	951,815	1,483,349
Special event revenue	-	106,961	106,961
Appropriation and expenditure of discretionary and endowment assets	<u>(838,105)</u>	<u>(801,356)</u>	<u>(1,639,461)</u>
Endowment net assets at June 30, 2018	6,798,398	9,990,604	16,789,002
Investment return, net of investment expense	263,527	525,353	788,880
Contributions	739,112	744,732	1,483,844
Special event revenue	123,675	-	123,675
Appropriation and expenditure of discretionary and endowment assets	<u>(1,058,374)</u>	<u>(959,534)</u>	<u>(2,017,908)</u>
Endowment Net Assets at June 30, 2019	<u>\$ 6,866,338</u>	<u>\$ 10,301,155</u>	<u>\$ 17,167,493</u>

### Return Objectives and Risk Parameters

The Foundation has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power and capital of the endowment assets. The policy also seeks to maximize total investment return, while also establishing a diverse portfolio of investments to mitigate losses. Endowment assets include those assets of donor-restricted funds that the Foundation must hold for a donor-specified period(s) as well as board-designated funds. Under this policy, as approved by the Board of Directors, the endowment assets are invested in a manner that seeks to maximize total investment return, while also establishing a diverse portfolio of investments to mitigate losses.

### Strategies Employed for Achieving Objectives

To satisfy its long-term rate-of-return objectives, the Foundation relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Foundation targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

**NEW CANAAN COMMUNITY FOUNDATION, INC.**

**NOTES TO FINANCIAL STATEMENTS**

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**Spending Policy and its Relation to Investment Objectives**

The Foundation has a policy of appropriating for distribution an amount that does not exceed a level that would significantly erode the endowment funds without donor restrictions over the long term. The annual distributions take into account current and long-term investment returns and forecasts, with a goal to preserve capital and sustainability of the Foundation in the long term while balancing the current grant requests and prioritized needs thereof. There are certain funds that, based upon donor’s intent, are not considered in this spending formula. This is consistent with the Foundation’s objective to maintain the purchasing power of the endowment assets held for a specified term, as well as to provide additional real growth through new gifts and investment return. The Foundation has a policy that permits spending from underwater endowment funds depending on the degree to which the fund is underwater, unless otherwise precluded by donor intent or relevant laws and regulations.

**NOTE 7 - OPERATING LEASES**

The Foundation leases office space under an operating lease that expires on June 30, 2024, with rent of \$32,310 and \$31,541 for the years ended June 30, 2019 and 2018, respectively. The annual required rental payments increase annually over the term of the lease to a maximum annual rent of approximately \$44,733. The Foundation also leases office equipment under noncancelable operating leases with terms of more than one year, with lease payments of \$3,105 and \$1,187 for the years ended June 30, 2019 and 2018, respectively.

Future minimum lease payments under operating leases are as follows:

<u>Year Ending June 30</u>		
2020	\$	44,506
2021		43,210
2022		42,939
2023		43,654
2024		<u>44,733</u>
	\$	<u><u>219,042</u></u>